Memphis Business Academy Middle Annual Plan (2023 - 2024)

Last Modified at Sep 28, 2023 03:41 PM CDT

[G 1] Reading/Language Arts

Memphis Business Academy Middle will increase ELA on-track and mastery proficiency rates for grades 6-8 from 13.2% to 30.0% in 2024.

Memphis Business Academy Middle will improve literacy across grades 6 through 8. Implementation of the Reading language arts curriculum will continue to improve developing students' deep understanding of the content and mastery of the standards to ensure students are career and college-ready.

Instructional Approach: Building knowledge and academic vocabulary through engagement with a large volume of reading (complex texts, leveled content-based text, and interest-based independent reading) to write and speak to and from sources.

MBA's ELA Department will work to increase student acquisition of content, fluency, and vocabulary and the ability to write for a variety of purposes and audience; thereby preparing students to meet and or exceed the TN State Standards in route to being college and career-ready.

Students will receive instruction via the implementation of reading and intervention blocks. Teachers will receive support via the network coaching cycle.

ELA teachers work with ACT words, incorporating them into the "Do Now" and exit tickets.

**The following goals align with the priority challenges that address the subgroups: **

AA, BHN, ED, EL, Hispanic, RTI, and Sped subgroups will meet/exceed the following GROWTH goals:

* **< 1% of subgroups with negative growth on all ELA formative assessments **

* **70th percentile or better in relation to other Tennessee schools in all 2024 state ELA assessments**

* **70% of subgroup populations will meet their STRETCH goals by the Spring 2024 benchmark ELA iReady assessments**

* **70% of subgroup populations will have a 10-point increase in %Correct by the Spring 2024 benchmark ELA Case assessments **

AA, BHN, ED, EL, Hispanic, RTI, and Sped subgroups will meet/exceed the following ACHIEVEMENT goals:

* **25% of subgroup populations perform in the Mid or Above Grade Level Range on spring benchmark ELA iReady assessments**

* **25% of subgroup populations perform at a Level 3, 3+ on spring benchmark ELA CASE assessments**

Performance Measure

Memphis Business Academy Middle will increase ELA on-track and mastery proficiency rates for grades 6-8 from 13.2% to 30.0% in 2024. We will use Mastery Connect and TNReady Assessments to measure performance.

Performance will be measured using the following tools:

EOM Assessments (80%)

TNReady Assessment (80%; adjusted based on TNReady cut scores)

Network Formative Assessment using Mastery Connect (80%)

Memphis Business Academy Middle will improve literacy across grades 6 through 8. Implementation of the Reading language arts curriculum will continue to improve developing students' deep understanding of the content and mastery of the standards to ensure students are career and college-ready.

Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 1.1] Standard Aligned Core Instruction Provide daily access to a rigorous reading/language arts curriculum that will develop students' deep understanding of the content,	[A 1.1.1] Universal Literacy Approach 1. Teachers will be expected to plan lessons that are tightly aligned to state standards and assessments.	Tamatha Smith - Principal, Beverly Stewart - Vice	05/17/2024	ESSER 3 Title I	
strengthen comprehension, and promote mastery of TN Standards to ensure students are career and college-ready.	2. We will provide a balanced exposure to informational and literary texts.	Principal, Doris Whiteside - Academic Coach, Dina		TISA	
ELA Curriculum-based Instruction:	3. Students will be more exposed to complex texts in ELA, Science, and Social Studies classes.	Francisco - Instructional			
* We will Utilize Savvas myPerspectives ELA Curriculum. The English language arts curriculum for Grades 6-12 values the perspective of the learner, collectively, individually, and provides	Students are required to analyze primary (historical text), on a weekly basis, in their social studies classes.	Technology Specialist, Teachers			
next-generation learning experiences that provides higher achievement and develop the competencies needed for college and career readiness. Interactive learning blends print and technology in a student-centered, teacher-inspired classroom.	4. Social Studies will be required to implement reading strategies in their classes. Students will use the RACE writing strategy when responding to the text.				
* This program creates an interactive, engaging, and relevant learning environment through readings, meaningful activities, and purposeful	5. Planning will be vertical, working with teachers in the middle and high school together to review curriculum and instructional practices.				
performance tasks. * Through the use of this curriculum, we will encourage social collaboration as well as student	6. Teachers will receive initial universal literacy training during in-service and ongoing training throughout the year. The objective is to ensure they understand how literacy skills connect and how to				
ownership of learning through goal setting, choice, and reflection.	deliver quality literacy lessons to increase literacy proficiency.				

* Knowing and using skills are an integral part of our ELA curriculum implementation. The program is backward designed from standards-based learning outcomes. All activities, instruction, and assessments contribute to students demonstrating their learning in response to an achievable performance-based assessment. Students integrate the knowledge they acquired, apply critical thinking skills, cite evidence, and use an effective expression to respond to complex multi-step writing and/or speaking and listening tasks.

High Leverage Reading and Writing Strategies:

* Implement academic discourse best practices to support language building, processing, reflection, and comprehension through the use of accountable talk routines.

* The conference regularly with students to review the growth in reading proficiency using multiple data points including independent reading goals, level of independent reading books, and growth/progress of instructional goals.

* Model and teach explicit writing instruction to write for a variety of authentic purposes, narrative, informational/explanatory, and opinion writing, and to focus on the audience through modeling and the gradual release of responsibility.

* Use common writing assessments in each form to determine class strengths and areas of growth to plan instruction, using exemplars, for scoring aligned to writing standards.

Benchmark Indicator

Benchmark Indicator

Students should perform at or above 70% on

7. Students and teachers are engaged in blended learning through Canvas, I-ready, No Red Ink, and other supplemental learning programs.

8. Secure materials, supplies, equipment, support (human capital), professional development, and field trips.

Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement

* ELA Teachers plan and present literature, phonics, grammar, writing, and other literary concepts to provide a meaningful learning experience for students. The teacher works to develop students' skills of listening, speaking, and reading which are fundamental to literature. The teacher challenges students to analyze, synthesize, and evaluate individual and multiple texts for a variety of purposes. The teacher orchestrates engaging classroom discussions and questioning to construct meaning and make connections about a variety of texts. This position provides remediation to address learning loss due to COVID.

* SPED Teachers will assess students' skills and determine their educational needs. This teacher adapts general lessons to meet students' individual needs. SPED teachers develop Individualized Education Programs (IEPs) for each student and plan activities that are specific to each student's abilities. Specialized instruction is delivered to students with disabilities. This position provides remediation to address learning loss due to COVID.

* RTI Coordinator supports our MBA/MSA network and school administrators in the implementation of RTI2 assessments, including universal screeners District Formative Assessments (Fall, Winter, and (NWEA), written expressions, progress monitoring (EasyCBM), intervention diagnostics (iReady), etc. Spring) which align with core instructional standards for the specific quarter. Collaborates and assists with the network (CAOs. Director of Compliance, Directors of Data) and Daily classroom observations using the building administrators to design an individualized Educational Epiphany Classroom Walkthrough plan for each school that is focused on the Protocol and Debriefing Document will provide the implementation of RTI2 (includes scheduling, District with data to determine trends in teachers' teaching/subbing, etc). Provides professional ability to effectively implement the identified development to administrators and certified and instructional shifts outlined in the rubric and gauge classified staff on RTI2 to improve student the implementation of standard-aligned instruction. achievement. This position provides remediation to address learning loss due to COVID. *District Walkthrough data will be monitored * NEXT Coordinator bonuses support our academic through the district's PD management system goals by ensuring that students receive enrichment (Professional Learning Zone/PLZ) for 80% opportunities to supplement core instruction. The standard-aligned core instructional implementation coordinators plans and implements project-based with fidelity at 2 per teacher per semester. * learning opportunities to allow students to apply their knowledge in real-world settings or scenarios. Quarterly review of T-EVAL observation data to This will strengthen students' critical thinking, monitor educators' delivery of standard-aligned writing, and vocabulary skills, as well as provide lessons to the TN Standards. them access to additional virtual platforms/programs. Performance levels at 70% on-track/mastery on * Freshman Academy bonuses support our District Formative Assessments (Fall, Winter, and academic goals by ensuring that freshman receive Spring) will demonstrate the alignment of core developmental and academic opportunities to instruction being taught to standards for the supplement core instruction. The academy specific quarter. provides social emotional learning techniques and strategies to supports students' transition into their Project Coach will provide an informal observation new school environment. This will also strengthen rubric to district academic leaders to gauge the students' critical thinking, writing, and vocabulary implementation of standard-aligned instruction. skills, as well as provide them access to additional Project Coach will be monitored by MBA Academic virtual platforms/programs. Leaders for 80% standard aligned core * Stipends to address our students' learning loss, instructional implementation with fidelity at 2 per including low-income students, children with teacher per semester. Project coach rubric for disabilities, and English learners. We used formal observations - for each observation at a educational assistants to help the licensed score of 3 or better. teachers to address the loss of the students that occurred during the pandemic. Savvas curriculum for informal observations to * Tutoring Coordinator - Stipends to address our benchmark the implementation of the curriculum student's learning loss, including low-income and resources - quarterly at 80% fidelity. students, children with disabilities, and English learners. We used licensed teachers to address the

TN Ready State Standards - annually meeting	loss the students occurred during the pandemic.	
AMO's.	Our Tutoring Coordinator is coordinating with the	
	teachers and students as well as tutors	
	themselves. These stipends provide best practices	
	to address learning loss due to COVID.	
	* Tutoring Support - Stipends to address our	
	students' learning loss, including low-income	
	students, children with disabilities, and English	
	learners. We used educational assistants to help	
	the licensed teachers to address the loss of the	
	students that occurred during the pandemic.	
	* Tutoring - Stipends to address our student's	
	learning loss, including low-income students,	
	children with disabilities, and English learners. We	
	used licensed teachers to address the loss the	
	students occurred during the pandemic.	
	* Hard to fill bonuses are used to support teacher	
	retention and provide incentives to recruit and	
	attract highly qualified educators into our network.	
	Title 1 funds will be used to supplement:	
	Academic Coach will support overall teacher	
	effectiveness in delivering high-quality instruction to	
	aid student achievement. This role is supplemental	
	in providing to teachers in the implementation of	
	engaging and equitable lessons based on TN	
	academic standards.	
	Educational Assistant will provide instructional	
	support students in English Language Arts and	
	Math Contents. This supplemental support has	
	proven to help increase student achievement by	
	giving students the extra support they need to be	
	successful.	
	Interventionists will also support students'	
	academic and growth goals by creating and	
	implementing targeted, personalized learning paths	
	for each student. Interventionists use diagnostic	
	-	
	and benchmark data to identify students' deficit	

areas and close learning gaps that contribute to	
areas and close learning gaps that contribute to	
ELA and Math deficiencies.	
Desisten commuters and printers will be utilized to	
Desktop computers and printers will be utilized to	
support academic goals by providing additional	
opportunities for stakeholders to support school	
initiatives. Devices will ensure equity for all	
students and allow for individualized support.	
Building Testing Coordinators oversees the	
school's testing/assessment programs, as well as	
ensures that all applicable test administration	
guidelines and legal requirements are met. The	
BTC establishes integrity and quality of each	
testing environment so that it is safe, secure and	
conducive to a valid testing experience for each	
student. The BTC trains staff on ethical test	
standards and security practices. The BTC	
schedules and monitors ongoing benchmark,	
diagnostic, and other formative assessments to	
track student mastery across contents. The BTC is	
responsible for ensuring that all assessments	
administered during the year mirror the	
requirements that are enforced during the	
end-of-year state testing.	
end of year state testing.	
Family Engagement Specialists support the MBA	
mission by building authentic partnerships with	
families and communities through trust,	
transparency, and capacity building. They are vital	
in the process of supporting families of students	
that are enrolled at MBA. The family engagement	
specialists are responsible for directing	
programming and providing opportunities for	
engaging our families in the learning process. As	
this work continues, the family engagement	
specialists will ensure that equitable environments	
exist where every child receives the education they	
deserve. Other duties include coordinating parent	
education services and ensuring they are of high	
quality. The specialists also provide technical	
assistance and counseling to teachers and home	

visitors of family. They are responsible for ensuring the academic programs meet the goals and objectives laid out with the family, as well as serve as a liaison between the student, home, school, and the family, when providing information.			
[A 1.1.2] Technology Implementation Each ELA classroom will have Computer Carts that will be distributed for the students and teachers to engage in blended learning platforms such as Canvas, I-ready, No Red Ink, and other supplemental learning programs.	Tamatha Smith (Principal), Beverly Stewart (Vice Principal), IT Department,	09/29/2023	Title 1 ESSER 3.0 TISA
 Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement * ELA Teachers plan and present literature, phonics, grammar, writing, and other literary concepts to provide a meaningful learning experience for students. The teacher works to develop students' skills of listening, speaking, and reading which are fundamental to literature. The teacher challenges students to analyze, synthesize, and evaluate individual and multiple texts for a variety of purposes. The teacher orchestrates engaging classroom discussions and questioning to construct meaning and make connections about a variety of texts. This position provides remediation to address learning loss due to COVID. * SPED Teachers will assess students' skills and determine their educational needs. This teacher adapts general lessons to meet students' individual needs. SPED teachers develop Individualized Education Programs (IEPs) for each student and plan activities that are specific to each student's abilities. Specialized instruction is delivered to students with disabilities. This position provides remediation to address learning loss due to COVID. 			

* RTI Coordinator supports our MBA/MSA network
and school administrators in the implementation of
RTI2 assessments, including universal screeners
(NWEA), written expressions, progress monitoring
(EasyCBM), intervention diagnostics (iReady), etc.
Collaborates and assists with the network (CAOs,
Director of Compliance, Directors of Data) and
building administrators to design an individualized
plan for each school that is focused on the
implementation of RTI2 (includes scheduling,
teaching/subbing, etc). Provides professional
development to administrators and certified and
classified staff on RTI2 to improve student
achievement. This position provides remediation to
address learning loss due to COVID.
* NEXT Coordinator bonuses support our academic
goals by ensuring that students receive enrichment
opportunities to supplement core instruction. The
coordinators plans and implements project-based
learning opportunities to allow students to apply
their knowledge in real-world settings or scenarios.
This will strengthen students' critical thinking,
writing, and vocabulary skills, as well as provide
them access to additional virtual
platforms/programs.
* Freshman Academy bonuses support our
academic goals by ensuring that freshman receive
developmental and academic opportunities to
supplement core instruction. The academy
provides social emotional learning techniques and
strategies to supports students' transition into their
new school environment. This will also strengthen
students' critical thinking, writing, and vocabulary
skills, as well as provide them access to additional
virtual platforms/programs.
* Stipends to address our students' learning loss,
including low-income students, children with
disabilities, and English learners. We used
educational assistants to help the licensed
teachers to address the loss of the students that
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* Tutoring Coordinator - Stipends to address our

student's learning loss, including low-income		
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	education services and ensuring they are of high quality. The specialists also provide technical assistance and counseling to teachers and home visitors of family. They are responsible for ensuring the academic programs meet the goals and objectives laid out with the family, as well as serve as a liaison between the student, home, school, and the family, when providing information.				
 [S 1.2] Professional Development MBA Middle will provide ongoing, high-quality professional development at the District and school level for school leaders, teachers, and other instructional staff that focuses on changing instructional practices that result in improved student performance. Professional development will be provided to teachers, administrators, instructional leaders, and district advisors on how to articulate the instructional practice shifts that will improve students' skill set, teachers' pedagogy of the content, mastery of standard look fors, and proficient reading levels of grade-supported texts. Benchmark Indicator Daily classroom observations using the Educational Epiphany Classroom Walkthrough Protocol and Debriefing Document will provide the District with data to determine trends in teachers' ability to effectively implement the identified instructional shifts outlined in the rubric and gauge the implementation of standard aligned instruction in order to plan professional development support. 	 [A 1.2.1] Teacher Development At the beginning of the school year, all teachers participate in a one-week orientation to review data, curriculum, and student academic progress to make goals. Teachers will receive initial universal literacy training during in-service and ongoing training throughout the year. The objective is to ensure they understand how literacy skills connect and how to deliver quality literacy lessons to increase literacy proficiency. ELA teachers participate in weekly intellectual prep sessions and monthly collaborative PLCs. They receive training on planning aligned lessons and highly effective delivery practices. Technology training is ongoing with Canvas, No Red Ink, Savaas, and iReady. Secure materials, supplies, equipment, support (human capital), professional development and field trips.	Tamatha Smith - Principal, Beverly Stewart - Vice Principal, Doris Whiteside- Academic Coach, Teachers	05/16/2024	ESSER 3 Title I TISA	
District Walkthrough data will be monitored through the district's PD management system (Professional Learning Zone/PLZ) and Zoho for 80% standard-aligned core instructional implementation with fidelity at 2 per teacher per semester in order to provide individualized professional learning support.	 **Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement** * ELA Teachers plan and present literature, phonics, grammar, writing, and other literary concepts to provide a meaningful learning 				

Instructional Leadership Team (ILT) meetings are conducted twice each month at 85% attendance to ensure district and school leaders are gaining and sharing knowledge of content, obtaining content support and resources through collaboration, and effectively communicating new information with school-level educators.

Zone meetings and small-group ILT sessions are facilitated monthly by Instructional Leadership Directors at 85% attendance to support content lead teachers, PLC Coaches, and administrators with feedback and targeted training that should result in more effective daily instructional practices that should be observed during district walk-throughs.

Quarterly district-level PD sessions for volunteers and parents to learn effective strategies to help students reach the district's ELA goal.

New teacher professional learning supports are offered at various times throughout each semester for new hires. Mentor rosters are submitted at the beginning of each semester to ensure collegial support is assigned to each new hire.

Instructional Leadership Team (ILT) meetings – MONTHLY at 85% attendance to ensure district and school leaders are attending and obtaining the knowledge shared during meetings.

Zone meetings, and small-group ILT sessions - **MONTHLY **at 85% overall attendance rate.

District Formative Assessment data -**QUARTERLY** student performance levels at 70% on track/mastery.

Professional Learning Zone (PLZ) transcript data - **ONGOING **at 85% overall attendance rate. experience for students. The teacher works to develop students' skills of listening, speaking, and reading which are fundamental to literature. The teacher challenges students to analyze, synthesize, and evaluate individual and multiple texts for a variety of purposes. The teacher orchestrates engaging classroom discussions and questioning to construct meaning and make connections about a variety of texts. This position provides remediation to address learning loss due to COVID.

* Social Studies Teachers support Reading Language Arts goals by incorporating writing and comprehension strategies that supplement core ELA instruction. Teachers provide high-quality informational text and rich academic vocabulary that will build students' background knowledge and critical thinking skills.

* SPED Teachers will assess students' skills and determine their educational needs. This teacher adapts general lessons to meet students' individual needs. SPED teachers develop Individualized Education Programs (IEPs) for each student and plan activities that are specific to each student's abilities. Specialized instruction is delivered to students with disabilities. This position provides remediation to address learning loss due to COVID.

* RTI Coordinator supports our MBA/MSA network and school administrators in the implementation of RTI2 assessments, including universal screeners (NWEA), written expressions, progress monitoring (EasyCBM), intervention diagnostics (iReady), etc. Collaborates and assists with the network (CAOs, Director of Compliance, Directors of Data) and building administrators to design an individualized plan for each school that is focused on the implementation of RTI2 (includes scheduling, teaching/subbing, etc). Provides professional development to administrators and certified and classified staff on RTI2 to improve student achievement. This position provides remediation to

School-based Volunteer logs to show volunteers	address learning loss due to COVID.		
are participating in PD sessions to support the	* NEXT Coordinator bonuses support our academic		
needs of the district and assigned schools -	goals by ensuring that students receive enrichment		
QUARTERLY.	opportunities to supplement core instruction. The		
	coordinators plans and implements project-based		
	learning opportunities to allow students to apply		
	their knowledge in real-world settings or scenarios.		
	This will strengthen students' critical thinking,		
	writing, and vocabulary skills, as well as provide		
	them access to additional virtual		
	platforms/programs.		
	* Freshman Academy bonuses support our		
	academic goals by ensuring that freshman receive		
	developmental and academic opportunities to		
	supplement core instruction. The academy		
	provides social emotional learning techniques and		
	strategies to supports students' transition into their		
	new school environment. This will also strengthen		
	students' critical thinking, writing, and vocabulary		
	skills, as well as provide them access to additional		
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	occurred during the pandemic.		
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* Tutoring - Stipends to address our student's learning loss, including low-income students, children with disabilities, and English learners. We used licensed teachers to address the loss the students occurred during the pandemic. * Hard to fill bonuses are used to support teacher retention and provide incentives to recruit and attract highly qualified educators into our network. **Title 1 funds will be used to supplement:** Academic Coach will support overall teacher effectiveness in delivering high-quality instruction to aid student achievement. This role is supplemental in providing to teachers in the implementation of engaging and equitable lessons based on TN academic standards. Educational Assistant will provide instructional support to (9-12) students in English Language Arts and Math Contents. This supplemental support has proven to help increase student achievement by giving students the extra support they need to be successful. Desktop computers and printers will be utilized to support academic goals by providing additional opportunities for stakeholders to support school initiatives. Devices will ensure equity for all students and allow for individualized support. Building Testing Coordinators oversees the school's testing/assessment programs, as well as ensures that all applicable test administration guidelines and legal requirements are met. The BTC establishes integrity and quality of each testing environment so that it is safe, secure and conducive to a valid testing experience for each student. The BTC trains staff on ethical test standards and security practices. The BTC schedules and monitors ongoing benchmark,

	diagnostic, and other formative assessments to track student mastery across contents. The BTC is responsible for ensuring that all assessments administered during the year mirror the requirements that are enforced during the end-of-year state testing.				
 [S 1.3] Targeted Intervention and Personalized Learning Provide academic interventions, personalized learning activities, an individualized learning pace, and various instructional approaches designed to meet the needs of specific learners to improve student achievement. MBA Middle will provide academic interventions and personalized learning activities that are designed to meet the individual needs of the student and provide a learning pace and instructional approaches to meet the needs of each learner. Progress monitoring weekly will occur with the online platforms. RTI students complete up to 135 minutes of supplemental support online using software including I-Ready and Savaas Learning. We will use data to track ELL, BHN, Hispanic, AA, and ED students to ensure we are meeting the needs of this specific sub-group. Teachers are offering after-school tutoring for identified students. Data will be analyzed by school leaders, teachers, and academic coaches bi-weekly to look for standards that need to be retaught. Intervention teachers will provide small group instruction to address misconceptions and utilize alternative teaching strategies. Teachers will be observed regularly and provided feedback to increase the quality of their instruction. Teachers will be trained and required to follow The 	 [A 1.3.1] Response to Intervention (RTI) * Throughout the school year, we continue to use our process from Quarter 1. * We use the universal screener in quarters two and three to track our students' RTI progress to determine if students continue to fall in the RTI percentile. * Current RTI students who fall in the bottom 15-20 percentile continue to receive RTI interventions. RTI students who surpass the percentile requirement continue to receive services and are progress monitored through AIMSWEB until they achieve the growth needed to exit the program. New students who fall in the bottom 15-20 percentile are tested on AIMSWEB to determine their appropriate grade level of instruction for RTI. * We hired intervention teachers for ELA. * Secure materials, supplies, equipment, support (human capital), professional development and field trips. **Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement** * ELA Teachers plan and present literature, phonics, grammar, writing, and other literary concepts to provide a meaningful learning experience for students. The teacher works to develop students' skills of listening, speaking, and reading which are fundamental to literature. The teacher challenges students to analyze, synthesize, and evaluate individual and multiple 	Tamatha Smith - Principal, Beverly Stewart - Vice Principal, Doris Whiteside - Academic Coach, Lisa Craigen - RTI Coordinator, Teachers	05/17/2024	TISA ESSER 3.0 Title I	

State of Tennessee's Response to Intervention	texts for a variety of purposes. The teacher		
(RTI) Tiered instruction plan.	orchestrates engaging classroom discussions and		
	questioning to construct meaning and make		
All students receive research-based, high-quality,	connections about a variety of texts. This position		
general education instruction. In general, 80-85	provides remediation to address learning loss due		
percent of students will have their needs met by	to COVID.		
Tier I instruction.	* SPED Teachers will assess students' skills and		
	determine their educational needs. This teacher		
In addition to Tier I, extra help is provided to	adapts general lessons to meet students' individual		
students who have been identified as "at-risk" in	needs. SPED teachers develop Individualized		
basic math and reading skills. In general 10-15	Education Programs (IEPs) for each student and		
percent of students will receive Tier II interventions.	plan activities that are specific to each student's		
'	abilities. Specialized instruction is delivered to		
In addition to Tier I, extra help is provided to	students with disabilities. This position provides		
students who have not made significant progress in	remediation to address learning loss due to		
Tier II or who are significantly below grade level in	COVID.		
basic math and reading skills. Tier III interventions	* RTI Coordinator supports our MBA/MSA network		
are more explicit and more intensive than Tier II	and school administrators in the implementation of		
interventions.	RTI2 assessments, including universal screeners		
	(NWEA), written expressions, progress monitoring		
ELA teachers will provide ongoing instructional	(EasyCBM), intervention diagnostics (iReady), etc.		
support to the subgroups, Sped, and RTI student	Collaborates and assists with the network (CAOs,		
groups by implementing the below scatfolds. By	Director of Compliance, Directors of Data) and		
providing these scaffolds, we will meet/exceed our	building administrators to design an individualized		
GROWTH and ACHIEVEMENT goals:	plan for each school that is focused on the		
	implementation of RTI2 (includes scheduling,		
* Access to text, video, and/or instruction in the	teaching/subbing, etc). Provides professional		
home language, as well as in English	development to administrators and certified and		
	classified staff on RTI2 to improve student		
* Sentence frames to help ELs respond to	achievement. This position provides remediation to		
text-dependent questions posed throughout the	address learning loss due to COVID.		
lesson	* NEXT Coordinator bonuses support our academic		
	goals by ensuring that students receive enrichment		
* Word walls, word banks, and/or vocabulary	opportunities to supplement core instruction. The		
resources	coordinators plans and implements project-based		
	learning opportunities to allow students to apply		
* Reduced linguistic load for the language of	their knowledge in real-world settings or scenarios.		
instruction	This will strengthen students' critical thinking,		
	writing, and vocabulary skills, as well as provide		
* Graphic organizers, anchor charts, manipulatives,	them access to additional virtual		
and/or visuals to supplement instruction	platforms/programs.		
	* Freshman Academy bonuses support our		

* Repetition, paraphrasing, and modeling throughout lessons

Benchmark Indicator

Students should perform at or above 70% on District Formative Assessments (Fall, Winter, and Spring) which align with core instructional standards for the specific quarter.

Monthly progress monitoring data review of students' performance in targeted intervention (Illuminate Fastbridge) to determine the next steps of intervention support in an effort to get them to grade level.

Weekly review of grade reports for students enrolled in summer learning opportunities to monitor and adjust the effectiveness of the learning opportunity and the impact on student learning and content delivery. academic goals by ensuring that freshman receive developmental and academic opportunities to supplement core instruction. The academy provides social emotional learning techniques and strategies to supports students' transition into their new school environment. This will also strengthen students' critical thinking, writing, and vocabulary skills, as well as provide them access to additional virtual platforms/programs.

* Stipends to address our students' learning loss, including low-income students, children with disabilities, and English learners. We used educational assistants to help the licensed teachers to address the loss of the students that occurred during the pandemic.

* Tutoring Coordinator - Stipends to address our student's learning loss, including low-income students, children with disabilities, and English learners. We used licensed teachers to address the loss the students occurred during the pandemic. Our Tutoring Coordinator is coordinating with the teachers and students as well as tutors themselves. These stipends provide best practices to address learning loss due to COVID.

* Tutoring Support - Stipends to address our students' learning loss, including low-income students, children with disabilities, and English learners. We used educational assistants to help the licensed teachers to address the loss of the students that occurred during the pandemic.

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* Hard to fill bonuses are used to support teacher retention and provide incentives to recruit and attract highly qualified educators into our network.

Title 1 funds will be used to supplement:

	demic Coach will support overall teacher	
	ctiveness in delivering high-quality instruction to	
	tudent achievement. This role is supplemental	
	oviding to teachers in the implementation of	
enga	aging and equitable lessons based on TN	
acad	lemic standards.	
Educ	cational Assistant will provide instructional	
	oort students in English Language Arts and	
	Contents. This supplemental support has	
	en to help increase student achievement by	
givin	g students the extra support they need to be	
succ	essful.	
	ventionists will also support students'	
	lemic and growth goals by creating and	
	ementing targeted, personalized learning paths	
for e	ach student. Interventionists use diagnostic	
	benchmark data to identify students' deficit	
area	s and close learning gaps that contribute to	
ELA	and Math deficiencies.	
Desl	ctop computers and printers will be utilized to	
supp	oort academic goals by providing additional	
орра	ortunities for stakeholders to support school	
initia	tives. Devices will ensure equity for all	
stud	ents and allow for individualized support.	
	ling Testing Coordinators oversees the	
	ol's testing/assessment programs, as well as	
	ires that all applicable test administration	
	elines and legal requirements are met. The	
	establishes integrity and quality of each	
	ng environment so that it is safe, secure and	
	lucive to a valid testing experience for each	
	ent. The BTC trains staff on ethical test	
	dards and security practices. The BTC	
	dules and monitors ongoing benchmark,	
-	nostic, and other formative assessments to	
	student mastery across contents. The BTC is	
	onsible for ensuring that all assessments	
adm	inistered during the year mirror the	

requirements that are enforced during the	
end-of-year state testing.	
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Family Engagement Specialists support the MBA	
mission by building authentic partnerships with	
families and communities through trust,	
transparency, and capacity building. They are vital	
in the process of supporting families of students	
that are enrolled at MBA. The family engagement	
specialists are responsible for directing	
programming and providing opportunities for	
engaging our families in the learning process. As	
this work continues, the family engagement	
specialists will ensure that equitable environments	
exist where every child receives the education they	
deserve. Other duties include coordinating parent	
education services and ensuring they are of high	
quality. The specialists also provide technical	
assistance and counseling to teachers and home	
visitors of family. They are responsible for ensuring	
the academic programs meet the goals and	
objectives laid out with the family, as well as serve	
as a liaison between the student, home, school,	
and the family, when providing information.	

[G 2] Mathematics

Memphis Business Academy will improve on-track/mastery percentages for grades 6-8 from 17.1% to 30.0% in 2024.

Memphis Business Academy Middle will improve 6-8 mathematics with a continued instructional shift that will align with an increased focus on content, coherence of student understanding, and rigorous instruction that requires students to apply all shifts to real-world applications.

Assessment data shows a need for targeted remediation in the following math standards:

6.EE.A.1, 6.G.A.2, 6.SP.B.5d, 7.G.A.1 & 2, 7.NS.A.2.b, 7.SP.B.5d, and G.B, 8.F.A.3, 8.NS.A.1

These standards were focused on during classroom instruction and intervention classes. The expected mastery for each of these standards was 70% proficiency for each student and overall class percentage.

**The following goals align with the priority challenges that address the identified subgroups:

AA, BHN, ED, EL, Hispanic, RTI, and Sped subgroups will meet/exceed the following GROWTH goals:

* < 1% of subgroups with negative growth on all Math formative assessments

* 70th percentile or better in relation to other Tennessee schools in all 2024 state Math assessments

* 70% of subgroup populations will meet their STRETCH goals by the Spring 2024 benchmark Math iReady assessments

* 70% of subgroup populations will have a 10 point increase in %Correct by the Spring 2024 benchmark Math Case assessments

AA, BHN, ED, EL, Hispanic, RTI, and Sped subgroups will meet/exceed the following ACHIEVEMENT goals:

* 25% of subgroup populations perform in the Mid or Above Grade Level Range on spring benchmark Math iReady assessments

* 25% of subgroup populations perform at a Level 3, 3+ on spring benchmark Math CASE assessments

Performance Measure

TNReady Assessment

District Formative Assessment (Mastery Connect) - 70% on track/mastery for all students in grades K-12

Memphis Business Academy Middle will improve 6-8 mathematics with a continued instructional shift that will align with an increased focus on content, coherence of student understanding, and rigorous instruction that requires students to apply all shifts to real-world applications

Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 2.1] Standard Aligned Core Instruction Provide access to a rigorous curriculum, quality	[A 2.1.1] Fidelity Monitoring 1. Teachers will be expected to plan lessons that	Tamatha Smith - Principal,	05/17/2024	Title I	
core instruction, and assessments aligned with the	are tightly aligned to state standards and	Beverly		Esser 3	
State's academic content standards.	assessments.	Stewart - Vice Principal,		TISA	
Teachers will plan and execute standard aligned	2. Planning will be vertical, working with teachers in	Debra Wallace		116/1	
lessons with intentionality and focus (data-informed	the middle and high school together to review	- Academic			
instruction) to provide daily access to a rigorous	curriculum and instructional practices.	Coach,			
math curriculum that will develop students'		Teachers			
engagement in important content, build on prior	3. Students and teachers are engaged in				
knowledge (pre-requisite skills), and promote	Instructional platforms through Canvas, I-ready, Big				
mastery of TN Standards to ensure students are	Ideas, and other supplemental learning programs.				

career and college ready. 4. Project Coach rubric for formal observations - for Benchmark Indicator each observation at 3 or better: Students should perform at or above 70% on District Formative Assessments (Fall, Winter, and 5. Curriculum Fidelity rubric for informal Spring) which align with core instructional observations to benchmark the implementation of standards for the specific quarter. the curriculum and resources - guarterly at 80% fidelity Daily classroom observations using the Educational Epiphany Classroom Walkthrough 6. Secure materials, supplies, equipment, support Protocol and Debriefing Document will provide the (human capital), professional development, and District with data to determine trends in teachers' field trips. ability to effectively implement the identified instructional shifts outlined in the rubric and gauge the implementation of standard-aligned instruction. District Walkthrough data will be monitored through **Funding Sources: Title 1, ESSER 3, and TISA the district's management system (Professional funds will be used to supplement** Learning Zone/PLZ). Data will be collected and segregated to observe trends and implementation * Math Teachers plan and present lessons to of the instructional practices using Zoho. Data facilitate students' understanding and application of should show teachers implementing the practices mathematical concepts and help students explore at or above 70% per visit. and understand important concepts in science, including problem-solving, and how to gather Quarterly review of T-Eval observation data to evidence to support ideas or decisions. This monitor educators' delivery of standard-aligned position reduces the class size to provide lessons to the TN Standards. remediation for lower achieving students and address learning loss due to COVID. Performance levels at 70% on-track/mastery on * Science Teachers support Math goals by District Formative Assessments (Fall, Winter, and incorporating mathematical concepts and Spring) will demonstrate the alignment of core reasoning strategies that supplement core instruction being taught to standards for the Mathematics instruction. Teachers provide specific quarter. high-guality mathematical resources and rich academic vocabulary that will build students' Project Coach will provide an informal observation conceptual understanding and procedural fluency. rubric to district academic leaders to gauge the * SPED Teachers will assess students' skills and implementation of standard-aligned instruction. determine their educational needs. This teacher Project Coach will be monitored through the adapts general lessons to meet students' individual Memphis Business Academy's management needs. SPED teachers develop Individualized system for 80% standard-aligned core instructional Education Programs (IEPs) for each student and implementation with fidelity at 2 per teacher per plan activities that are specific to each student's abilities. Specialized instruction is delivered to semester.

Teachers will make use of planning periods to meet with their grade level teachers to plan cross-curriculum instruction, as well as meet with the Academic Coach for support. Teachers can also utilize planning periods and PLC's to plan with Math teachers from other grade levels, and complete additional training on the software and best practices for providing online instruction.

Project coach rubric for formal observations - for each observation at 3 or better;

Big Ideas curriculum fidelity rubric for informal observations to benchmark the implementation of the curriculum and resources - quarterly at 80% fidelity;

TN Ready State Standards - annually meeting AMO's.

students with disabilities. This position provides remediation to address learning loss due to COVID.

* RTI Coordinator supports our MBA/MSA network and school administrators in the implementation of RTI2 assessments, including universal screeners (NWEA), written expressions, progress monitoring (EasyCBM), intervention diagnostics (iReady), etc. Collaborates and assists with the network (CAOs, Director of Compliance, Directors of Data) and building administrators to design an individualized plan for each school that is focused on the implementation of RTI2 (includes scheduling, teaching/subbing, etc). Provides professional development to administrators and certified and classified staff on RTI2 to improve student achievement. This position provides remediation to address learning loss due to COVID.

* NEXT Coordinator bonuses support our academic goals by ensuring that students receive enrichment opportunities to supplement core instruction. The coordinators plans and implements project-based learning opportunities to allow students to apply their knowledge in real-world settings or scenarios. This will strengthen students' critical thinking, writing, and vocabulary skills, as well as provide them access to additional virtual platforms/programs.

* Freshman Academy bonuses support our academic goals by ensuring that freshman receive developmental and academic opportunities to supplement core instruction. The academy provides social emotional learning techniques and strategies to supports students' transition into their new school environment. This will also strengthen students' critical thinking, writing, and vocabulary skills, as well as provide them access to additional virtual platforms/programs.

* Stipends to address our students' learning loss, including low-income students, children with disabilities, and English learners. We used educational assistants to help the licensed

teachers to address the loss of the students that	
occurred during the pandemic.	
* Tutoring Coordinator - Stipends to address our	
student's learning loss, including low-income	
students, children with disabilities, and English	
learners. We used licensed teachers to address the	
loss the students occurred during the pandemic.	
Our Tutoring Coordinator is coordinating with the	
teachers and students as well as tutors	
themselves. These stipends provide best practices	
to address learning loss due to COVID.	
* Tutoring Support - Stipends to address our	
students' learning loss, including low-income	
students, children with disabilities, and English	
learners. We used educational assistants to help	
the licensed teachers to address the loss of the	
students that occurred during the pandemic.	
* Tutoring - Stipends to address our student's	
learning loss, including low-income students,	
children with disabilities, and English learners. We	
used licensed teachers to address the loss the	
students occurred during the pandemic.	
* Hard to fill bonuses are used to support teacher	
retention and provide incentives to recruit and	
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attract highly qualified educators into our network.	
**Title 4 founds will be used to supplementate	
Title 1 funds will be used to supplement:	
Academic Coach will support overall teacher	
effectiveness in delivering high-quality instruction to	
aid student achievement. This role is supplemental	
in providing to teachers in the implementation of	
engaging and equitable lessons based on TN	
academic standards.	
Educational Assistant will provide instructional	
support to students in English Language Arts and	
Math Contents. This supplemental support has	
proven to help increase student achievement by	
giving students the extra support they need to be	
successful.	
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Interventionists will also support students' academic and growth goals by creating and implementing targeted, personalized learning paths for each student. Interventionists use diagnostic and benchmark data to identify students' deficit areas and close learning gaps that contribute to ELA and Math deficiencies. Desktop computers and printers will be utilized to support academic goals by providing additional opportunities for stakeholders to support school initiatives. Devices will ensure equity for all students and allow for individualized support. Building Testing Coordinators oversees the school's testing/assessment programs, as well as ensures that all applicable test administration guidelines and legal requirements are met. The BTC establishes integrity and quality of each testing environment so that it is safe, secure and conducive to a valid testing experience for each student. The BTC trains staff on ethical test standards and security practices. The BTC schedules and monitors ongoing benchmark, diagnostic, and other formative assessments to track student mastery across contents. The BTC is responsible for ensuring that all assessments administered during the year mirror the requirements that are enforced during the end-of-year state testing.			
 [A 2.1.2] Curriculum Fidelity Implementation Checks 1. Project Coach rubric for formal observations - for each observation at 3 or better; 2. Curriculum fidelity rubric for informal observations to benchmark the implementation of the curriculum and resources - quarterly at 80% fidelity **Funding Sources: Title 1, ESSER 3, and TISA 	Tamatha Smith - Principal, Beverly Stewart - Vice Principal, Debra Wallace - Academic Coach, Teachers	05/17/2024	

funds will be used to supplement**
* Math Teachers plan and present lessons to
facilitate students' understanding and application of
mathematical concepts and help students explore
and understand important concepts in science,
including problem-solving, and how to gather
evidence to support ideas or decisions. This
position reduces the class size to provide
remediation for lower achieving students and
address learning loss due to COVID.
* Science Teachers support Math goals by
incorporating mathematical concepts and
reasoning strategies that supplement core
Mathematics instruction. Teachers provide
high-quality mathematical resources and rich
academic vocabulary that will build students'
conceptual understanding and procedural fluency.
* SPED Teachers will assess students' skills and
determine their educational needs. This teacher
adapts general lessons to meet students' individual
needs. SPED teachers develop Individualized
Education Programs (IEPs) for each student and
plan activities that are specific to each student's
abilities. Specialized instruction is delivered to
students with disabilities. This position provides
remediation to address learning loss due to
COVID.
* RTI Coordinator supports our MBA/MSA network
and school administrators in the implementation of
RTI2 assessments, including universal screeners
(NWEA), written expressions, progress monitoring
(EasyCBM), intervention diagnostics (iReady), etc.
Collaborates and assists with the network (CAOs,
Director of Compliance, Directors of Data) and
building administrators to design an individualized
plan for each school that is focused on the
implementation of RTI2 (includes scheduling,
teaching/subbing, etc). Provides professional
development to administrators and certified and
classified staff on RTI2 to improve student
achievement. This position provides remediation to

address learning loss due to COVID.		
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* NEXT Coordinator bonuses support our academic		
goals by ensuring that students receive enrichment		
opportunities to supplement core instruction. The		
coordinators plans and implements project-based		
learning opportunities to allow students to apply		
their knowledge in real-world settings or scenarios.		
This will strengthen students' critical thinking,		
writing, and vocabulary skills, as well as provide		
them access to additional virtual		
platforms/programs.		
* Freshman Academy bonuses support our		
academic goals by ensuring that freshman receive		
developmental and academic opportunities to		
supplement core instruction. The academy		
provides social emotional learning techniques and		
strategies to supports students' transition into their		
new school environment. This will also strengthen		
students' critical thinking, writing, and vocabulary		
skills, as well as provide them access to additional		
virtual platforms/programs.		
* Stipends to address our students' learning loss,		
including low-income students, children with		
disabilities, and English learners. We used		
educational assistants to help the licensed		
teachers to address the loss of the students that		
occurred during the pandemic.		
* Tutoring Coordinator - Stipends to address our		
student's learning loss, including low-income		
students, children with disabilities, and English		
learners. We used licensed teachers to address the		
loss the students occurred during the pandemic.		
Our Tutoring Coordinator is coordinating with the		
teachers and students as well as tutors		
themselves. These stipends provide best practices		
to address learning loss due to COVID.		
* Tutoring Support - Stipends to address our		
students' learning loss, including low-income		
students, children with disabilities, and English		
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the licensed teachers to address the loss of the		
students that occurred during the pandemic.		
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	Tutoring - Stipends to address our student's		
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us	sed licensed teachers to address the loss the		
	tudents occurred during the pandemic.		
	Hard to fill bonuses are used to support teacher		
	etention and provide incentives to recruit and		
at	ttract highly qualified educators into our network.		
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	cademic Coach will support overall teacher		
	ffectiveness in delivering high-quality instruction to		
	id student achievement. This role is supplemental		
	n providing to teachers in the implementation of		
er	ngaging and equitable lessons based on TN		
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	upport to students in English Language Arts and		
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	roven to help increase student achievement by		
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	nd benchmark data to identify students' deficit		
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ensures that all applicable test administration guidelines and legal requirements are met. The BTC establishes integrity and quality of each testing environment so that it is safe, secure and conducive to a valid testing experience for each student. The BTC trains staff on ethical test standards and security practices. The BTC schedules and monitors ongoing benchmark, diagnostic, and other formative assessments to track student mastery across contents. The BTC is responsible for ensuring that all assessments administered during the year mirror the requirements that are enforced during the end-of-year state testing.				
 [A 2.1.3] Technology Implementation Each Mathematics classroom will have Computer Carts that will be distributed for the students and teachers to engage in blended learning platforms such as Big Ideas, Canvas, I-ready, and other supplemental learning programs. **Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement** * Math Teachers plan and present lessons to facilitate students' understanding and application of mathematical concepts and help students explore and understand important concepts in science, including problem-solving, and how to gather evidence to support ideas or decisions. This position reduces the class size to provide remediation for lower achieving students and address learning loss due to COVID. * Science Teachers support Math goals by incorporating mathematical concepts and reasoning strategies that supplement core 	Tamatha Smith (Principal), Beverly Stewart (Vice Principal), IT Department	09/29/2023	Title I ESSER 3.0 TISA	
Mathematics instruction. Teachers provide high-quality mathematical resources and rich academic vocabulary that will build students' conceptual understanding and procedural fluency. * SPED Teachers will assess students' skills and determine their educational needs. This teacher				

adapts general lessons to meet students' individual
needs. SPED teachers develop Individualized
Education Programs (IEPs) for each student and
plan activities that are specific to each student's
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(NWEA), written expressions, progress monitoring
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Collaborates and assists with the network (CAOs,
Director of Compliance, Directors of Data) and
building administrators to design an individualized
plan for each school that is focused on the
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This will strengthen students' critical thinking,
writing, and vocabulary skills, as well as provide
them access to additional virtual
platforms/programs.
* Freshman Academy bonuses support our
academic goals by ensuring that freshman receive
developmental and academic opportunities to
supplement core instruction. The academy
provides social emotional learning techniques and
strategies to supports students' transition into their
new school environment. This will also strengthen
students' critical thinking, writing, and vocabulary
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student. The BTC trains staff on ethical test		
standards and security practices. The BTC		
schedules and monitors ongoing benchmark,		
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responsible for ensuring that all assessments		
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requirements that are enforced during the		
end-of-year state testing.		
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Family Engagement Specialists support the MBA		
mission by building authentic partnerships with		
families and communities through trust,		
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in the process of supporting families of students	<u> </u>	

	that are enrolled at MBA. The family engagement specialists are responsible for directing programming and providing opportunities for engaging our families in the learning process. As this work continues, the family engagement specialists will ensure that equitable environments exist where every child receives the education they deserve. Other duties include coordinating parent education services and ensuring they are of high quality. The specialists also provide technical assistance and counseling to teachers and home visitors of family. They are responsible for ensuring the academic programs meet the goals and objectives laid out with the family, as well as serve as a liaison between the student, home, school, and the family, when providing information.			
[S 2.2] Professional Development Provide ongoing, high-quality professional development at the District and school level for school leaders, teachers, and other instructional staff that focuses on instructional shifts and strategies that result in improved student performance. Benchmark Indicator **Benchmark Indicator**	[A 2.2.1] Professional Development Professional Development will be offered bi-weekly and on district learning mandatory days.Ongoing observations and individualized feedback and collaborative sessions will be held bi-weekly with each teacher.	Tamatha Smith - Principal, Beverly Stewart - Vice Principal, Debra Wallace - Academic Coach, Dina Francisco - Technology Specialist,	05/16/2024	
Daily classroom observations using the Educational Epiphany Classroom Walkthrough Protocol and Debriefing Document Fidelity will provide the District with data to determine trends in teachers' ability to effectively implement the identified instructional shifts outlined in the rubric and gauge the implementation of standard-aligned instruction in order to plan professional	Professional development is being done in person and virtually. Memphis Business Academy is using multiple platforms to ensure that our teachers have the tools needed to teach using the online platforms. Some of the platforms that teachers have had training on are Canvas, Mastery Connect, and Big Ideas.	Teachers		
development support. District Walkthrough data will be monitored weekly through the district's PD management system (Professional Learning Zone/PLZ) and Zoho for 80% standard-aligned core instructional implementation with fidelity in order to provide	Secure materials, supplies, equipment, support (human capital), professional development and field trips. **Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement**			

individualized professional learning support.

Instructional Leadership Team (ILT) meetings are conducted twice each month at 85% attendance to ensure district and school leaders are gaining and sharing knowledge of content, obtaining content support and resources through collaboration, and effectively communicating new information with school-level educators.

Zone meetings and small-group ILT sessions are facilitated monthly by Instructional Leadership Directors at 85% attendance to support content lead teachers, PLC Coaches, and administrators with feedback and targeted training that should result in more effective daily instructional practices that should be observed during district walk-throughs.

Quarterly district-level PD sessions for volunteers and parents to learn effective strategies to help students reach the district's mathematics goal.

New teacher professional learning supports are offered at various times throughout each semester for new hires. Mentor rosters are submitted at the beginning of each semester to ensure collegial support is assigned to each new hire. * Math Teachers plan and present lessons to facilitate students' understanding and application of mathematical concepts and help students explore and understand important concepts in science, including problem-solving, and how to gather evidence to support ideas or decisions. This position reduces the class size to provide remediation for lower achieving students and address learning loss due to COVID.

* Science Teachers support Math goals by incorporating mathematical concepts and reasoning strategies that supplement core Mathematics instruction. Teachers provide high-quality mathematical resources and rich academic vocabulary that will build students' conceptual understanding and procedural fluency. * SPED Teachers will assess students' skills and determine their educational needs. This teacher adapts general lessons to meet students' individual needs. SPED teachers develop Individualized Education Programs (IEPs) for each student and plan activities that are specific to each student's abilities. Specialized instruction is delivered to students with disabilities. This position provides remediation to address learning loss due to COVID.

* RTI Coordinator supports our MBA/MSA network and school administrators in the implementation of RTI2 assessments, including universal screeners (NWEA), written expressions, progress monitoring (EasyCBM), intervention diagnostics (iReady), etc. Collaborates and assists with the network (CAOs, Director of Compliance, Directors of Data) and building administrators to design an individualized plan for each school that is focused on the implementation of RTI2 (includes scheduling, teaching/subbing, etc). Provides professional development to administrators and certified and classified staff on RTI2 to improve student achievement. This position provides remediation to address learning loss due to COVID. * NEXT Coordinator bonuses support our academic

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 [A 2.2.2] Ongoing Training and Exposure 1. Planning consistently with teachers to ensure they are using all curriculum resources to connect learning for students. We want teachers to use all components of the curriculum. 2. Collaborating with curriculum developers to train teachers on curriculum resources and implementation. 	Tamatha Smith - Principal, Beverly Stewart - Vice Principal, Debra Wallace - Academic Coach, Curriculum Vendors, Teachers	04/30/2024	
 Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement * Math Teachers plan and present lessons to facilitate students' understanding and application of mathematical concepts and help students explore and understand important concepts in science, including problem-solving, and how to gather evidence to support ideas or decisions. This 			

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Title 1 funds will be used to supplement:

Academic Coach will support overall teacher effectiveness in delivering high-quality instruction to aid student achievement. This role is supplemental in providing to teachers in the implementation of engaging and equitable lessons based on TN academic standards.

Educational Assistant will provide instructional support to students in English Language Arts and Math Contents. This supplemental support has proven to help increase student achievement by giving students the extra support they need to be successful.

Interventionists will also support students' academic and growth goals by creating and implementing targeted, personalized learning paths for each student. Interventionists use diagnostic and benchmark data to identify students' deficit areas and close learning gaps that contribute to ELA and Math deficiencies.

Desktop computers and printers will be utilized to support academic goals by providing additional opportunities for stakeholders to support school initiatives. Devices will ensure equity for all students and allow for individualized support.

Building Testing Coordinators oversees the school's testing/assessment programs, as well as ensures that all applicable test administration guidelines and legal requirements are met. The BTC establishes integrity and quality of each testing environment so that it is safe, secure and conducive to a valid testing experience for each student. The BTC trains staff on ethical test standards and security practices. The BTC schedules and monitors ongoing benchmark,

[5 2.3] Targeted Interventions and Personalized Larning. [A 2.3.1] Response to Intervention Fidelity Checks Tamatha Smith - Principal, Beverly Tamatha Smith - Principal, Beverly Provide academic interventions, personalized learning activities, an individualized learning pace, and various instructional approaches designed to meet the needs of specific learners to improve student achievement. IA 2.3.1] Response to Intervention Fidelity Checks Tamatha Smith - Principal, Beverly We will use data to track ELL, BHN, Hispain, And ED students to ensure we are meeting the reeds of this specific sub-group. Teachers are offering after-school lutoring for identified students. Data will be enalyzed by school leaders, teachers, and academic coaches bi-weekly to look for address misocnceptions and utilize atternative teaching streagies. Teachers will provide small group instructional tadures misocnceptions and utilize atternative teaching streagies. Teachers will provide feedback to increase the quality of their instruction. T12 instructional tool data review - "WEEKLY** student performance outcome 70% on-track/mastery. T12 instructional tool data review - "WEEKLY** student performance outcome 70% on-track/mastery. T12 instructional tool data review - "WEEKLY** secting streagies. Teachers will provide feedback to increase the quality of their instruction. Weekly Progress monitoring will occur online this year using AlMSWEB. Each RTI student completes up to 135 minutes of scure materials, supplemental support online using software like Mathia or I-Ready. Secure materials, supplement** **Sentene frames to help ELs respont to teact-dependent questions posed throughout the lesson **Funding Sources: Till 1, ESSER 3, and TIS		diagnostic, and other formative assessments to track student mastery across contents. The BTC is responsible for ensuring that all assessments administered during the year mirror the requirements that are enforced during the end-of-year state testing.			
* Word walls, word banks, and/or vocabulary facilitate students' understanding and application of	Learning, Provide academic interventions, personalized learning activities, an individualized learning pace, and various instructional approaches designed to meet the needs of specific learners to improve student achievement. We will use data to track ELL, BHN, Hispanic, AA, and ED students to ensure we are meeting the needs of this specific sub-group. Teachers are offering after-school tutoring for identified students. Data will be analyzed by school leaders, teachers, and academic coaches bi-weekly to look for standards that need to be retaught. Intervention teachers will provide small group instruction to address misconceptions and utilize alternative teaching strategies. Teachers will be observed regularly and provided feedback to increase the quality of their instruction. Math teachers will provide ongoing instructional support to identified subgroups, Sped, and RTI student groups by implementing the below scaffolds. By providing these scaffolds, we will meet/exceed our GROWTH and ACHIEVEMENT goals: * Access to text, video, and/or instruction in the home language, as well as in English * Sentence frames to help ELs respond to text-dependent questions posed throughout the lesson	 Checks MBA Formative Assessment data review to show the effectiveness of targeted intervention and personalized learning in the alignment of standards and performance measures. **QUARTERLY **Student performance outcome 70% on-track/mastery. Progress monitoring from the universal screener/AIMSWEB/ I Ready/ Mathia will provide feedback data on the impact of targeted intervention and personalized learning. **QUARTERLY **Student performance outcome 70% on-track/mastery. RTI2 instructional tool data review – **WEEKLY** student performance outcome 70% on-track/mastery. Weekly Progress monitoring will occur online this year using AIMSWEB. Each RTI student completes up to 135 minutes of supplemental support online using software like Mathia or I-Ready. Secure materials, supplies, equipment, support (human capital), professional development, and field trips. **Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement** * Math Teachers plan and present lessons to 	- Principal, Beverly Stewart - Vice Principals, Debra Wallace - Academic Coach, Lisa Craigen - RTI	05/17/2024	

resources

* Reduced linguistic load for the language of instruction

* Graphic organizers, anchor charts, manipulatives, and/or visuals to supplement instruction

* Repetition, paraphrasing, and modeling throughout lessons

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Benchmark Indicator

Students should perform at or above 70% on District Formative Assessments (Fall, Winter and Spring) which align with core instructional standards for the specific quarter.

Monthly progress monitoring data review of students' performance in targeted intervention (IReady, Mathia, MasteryConnect) to determine the next steps of intervention support in an effort to get them to grade level.

Weekly review of grade reports for students enrolled in summer learning opportunities to monitor and adjust the effectiveness of the learning opportunity and the impact on student learning and content delivery.

Interventions will be monitored quarterly and close attention will be given to those students identified as priority students: Blacks, Hispanics, and Economically Disadvantaged. mathematical concepts and help students explore and understand important concepts in science, including problem-solving, and how to gather evidence to support ideas or decisions. This position reduces the class size to provide remediation for lower achieving students and address learning loss due to COVID. * Science Teachers support Math goals by incorporating mathematical concepts and reasoning strategies that supplement core Mathematics instruction. Teachers provide high-quality mathematical resources and rich academic vocabulary that will build students' conceptual understanding and procedural fluency. * SPED Teachers will assess students' skills and determine their educational needs. This teacher adapts general lessons to meet students' individual needs. SPED teachers develop Individualized Education Programs (IEPs) for each student and plan activities that are specific to each student's abilities. Specialized instruction is delivered to students with disabilities. This position provides remediation to address learning loss due to COVID.

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administered during the year mirror the		
requirements that are enforced during the		
end-of-year state testing.		

[G 3] Safe and Healthy Students

Memphis Business Academy will cultivate a positive climate to ensure that school environments are safe and conducive to instruction.

Memphis Business Academy Middle School reduced the percentage of chronically out-of-school students from 39.2% in 2022 to 35.4%, a reduction of 3.8%. For the 2023-2024 school year Memphis Business Academy Middle School will reduce the percentage of Chronically out-of-school to 10%.

Memphis Business Academy Middle School will use the state/district-provided reports, PowerSchool data, and local attendance tracking systems to measure and track our performance.

Performance Measure

Performance will be measured using the following tools:

Network Attendance Tracking Tools (goal of 10% chronically out of school rate)

PowerSchool Data Reports (10%)

Interventions and supports will be measured using the following:

- * PowerSchool Data
- * PowerBI Data
- * Share Point

* MBA Middle will reduce overall school discipline and grade level discipline by 10%.

Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 3.1] Attendance and Behavior Interventions and Supports	[A 3.1.1] Safe and Healthy Climate Implement targeted interventions and support	Tamatha Smith - Principal,	05/17/2024	ESSER 3.0	
Implement targeted interventions, initiatives, and support programs that address chronic	programs and initiatives that address identified behavior needs and provide appropriate student	Beverly Stewart -		Title I	
absenteeism and behavioral needs for all students.	support.	Assistant		TISA	

Benchmark Indicator In order to look at attendance rates and factors that cause students to be absent from school the benchmark indicators are: Monitor 20-day reports for behavior outputs, the effectiveness of behavioral interventions, and supports aimed at reducing student discipline	MBA Middle will provide a safe, supportive, and healthy environment with fair and equitable behavior/discipline policies with incentives and appropriate consequences, increased personnel, and community stakeholder support. A safe and healthy physical environment is essential for student academic success. School plan members will review discipline practices quarterly, analyzing	Principal, Patricia Ruiz - Director of Latino Relations, Nicole Harbin - Secretary	
incidents. Monitor 20-day reports to identify students at risk of high chronic absenteeism	data based on grade level, frequency and location of occurrence, repeat infractions, and students who repeatedly receive behavioral consequences. This information helps to make informed decisions to		
Monitor 20-day reports to assess the impact of suspensions on daily attendance. Monitor students every 20 days who have been	 Increase positive behaviors. Response to Interventions for Behavior plans are implemented for students with more than two disciplinary referrals. 		
identified as needing additional support (i.e. homeless, foster care, student involved in RTIB programs).	Administrator-parent-teacher-student conferences are held more frequently to identify the reasons for unsatisfactory behavior(s) and support needed to equip the student, teacher, and parent with tools to reduce discipline occurrences.		
	2. Students, parents, and teachers will provide input on discipline policies to change which are outdated, ineffective, or difficult to enforce. Changes were made to cell phone consequences, uniform policies, and tardy infractions.		
	3. Additional personnel include the school nurse who will be able to address students' health and wellness needs, a guidance counselor who facilitates social and emotional development sessions with students who are referred to by administration, parents, and teachers, and a social worker to address the social and emotional needs		
	 that go beyond a guidance counselor. Students have the autonomy to refer themselves and receive counseling. 4. Positive Behavior incentives will be issued 		

 weekly by grade-level teams and school-wide incentives will be issued weekly. Incentives include field trips, ice cream socials, parties, and popcorn and movie days. Other incentives are report card celebrations, Posada, and the Hispanic Harvest Festival. 5. Positive phone calls to parents/guardians will be made by teachers and administration. These calls will help increase the rapport and positive communication between families and the school. 6. Cherokee Health provides support for social-emotional wellness and safety measures for COVID including support for testing, vital information, and mental health support. 7. Secure materials, supplies, equipment, support (human capital), professional development, and field trips. 	
 Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement * ELA Teachers plan and present literature, phonics, grammar, writing, and other literary concepts to provide a meaningful learning experience for students. The teacher works to develop students' skills of listening, speaking, and reading which are fundamental to literature. The teacher challenges students to analyze, synthesize, and evaluate individual and multiple texts for a variety of purposes. The teacher orchestrates engaging classroom discussions and questioning to construct meaning and make connections about a variety of texts. This position provides remediation to address learning loss due to COVID. * Math Teachers plan and present lessons to 	

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Family Engagement Specialists support the MBA		
mission by building authentic partnerships with		
families and communities through trust,		
transparency, and capacity building. They are vital		
in the process of supporting families of students		
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that are enrolled at MBA. The family engagement specialists are responsible for directing programming and providing opportunities for engaging our families in the learning process. As this work continues, the family engagement specialists will ensure that equitable environments exist where every child receives the education they deserve. Other duties include coordinating parent education services and ensuring they are of high quality. The specialists also provide technical assistance and counseling to teachers and home visitors of family. They are responsible for ensuring the academic programs meet the goals and objectives laid out with the family, as well as serve as a liaison between the student, home, school, and the family, when providing information.				
[A 3.1.2] Early Intervention For Attendance Action/Purpose/Implementation/Audience: MBA Middle will communicate expectations of attendance protocols to teachers to ensure that students who miss two days in a one-week span are flagged early. Flagging students early will allow parent/teacher communication to occur sooner, rather than later. This monitoring will occur weekly so that staff and administration can identify the underlying cause for absences and provide timely support as needed. This action step will help us identify and provide solutions that will increase student attendance. **Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement** * ELA Teachers plan and present literature, phonics, grammar, writing, and other literary concepts to provide a meaningful learning experience for students. The teacher works to develop students' skills of listening, speaking, and reading which are fundamental to literature. The teacher challenges students to analyze, synthesize, and evaluate individual and multiple texts for a variety of purposes. The teacher	Tamatha Smith (Principal), Beverly Stewart (Assistant Principal), Patricia Ruiz (Director of Latino Relations), Adrienne Bolton (Social Worker), Nichole Harbin (Secretary)	09/05/2023	Title I Esser 3.0 TISA	

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position reduces the class size to provide	
remediation for lower achieving students and address learning loss due to COVID.	
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* Science Teachers support Math goals by	
incorporating mathematical concepts and	
reasoning strategies that supplement core	
Mathematics instruction. Teachers provide	
high-quality mathematical resources and rich	
academic vocabulary that will build students'	
conceptual understanding and procedural fluency.	
* SPED Teachers will assess students' skills and	
determine their educational needs. This teacher	
adapts general lessons to meet students' individual	
needs. SPED teachers develop Individualized	
Education Programs (IEPs) for each student and	
plan activities that are specific to each student's	
abilities. Specialized instruction is delivered to	
students with disabilities. This position provides	
remediation to address learning loss due to	
COVID.	
* RTI Coordinator supports our MBA/MSA network	
and school administrators in the implementation of	
RTI2 assessments, including universal screeners	
(NWEA), written expressions, progress monitoring	
(EasyCBM), intervention diagnostics (iReady), etc.	
Collaborates and assists with the network (CAOs,	
Director of Compliance, Directors of Data) and	
building administrators to design an individualized	
plan for each school that is focused on the	
implementation of RTI2 (includes scheduling,	
teaching/subbing, etc). Provides professional	

development to administrators and certified and	
classified staff on RTI2 to improve student	
achievement. This position provides remediation to	
address learning loss due to COVID.	
* NEXT Coordinator bonuses support our academic	
goals by ensuring that students receive enrichment	
opportunities to supplement core instruction. The	
coordinators plans and implements project-based	
learning opportunities to allow students to apply	
their knowledge in real-world settings or scenarios.	
This will strengthen students' critical thinking,	
writing, and vocabulary skills, as well as provide	
them access to additional virtual	
platforms/programs.	
* Freshman Academy bonuses support our	
academic goals by ensuring that freshman receive	
developmental and academic opportunities to	
supplement core instruction. The academy	
provides social emotional learning techniques and	
strategies to supports students' transition into their	
new school environment. This will also strengthen	
students' critical thinking, writing, and vocabulary	
skills, as well as provide them access to additional	
virtual platforms/programs.	
* Stipends to address our students' learning loss,	
including low-income students, children with	
disabilities, and English learners. We used	
educational assistants to help the licensed	
teachers to address the loss of the students that	
occurred during the pandemic.	
* Tutoring Coordinator - Stipends to address our	
student's learning loss, including low-income	
students, children with disabilities, and English	
learners. We used licensed teachers to address the	
loss the students occurred during the pandemic.	
Our Tutoring Coordinator is coordinating with the	
teachers and students as well as tutors	
themselves. These stipends provide best practices	
to address learning loss due to COVID.	
* Tutoring Support - Stipends to address our	
students' learning loss, including low-income	
students, children with disabilities, and English	

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used licensed teachers to address the loss the		
students occurred during the pandemic.		
* Hard to fill bonuses are used to support teacher		
retention and provide incentives to recruit and		
attract highly qualified educators into our network.		
Title 1 funds will be used to supplement:		
Academic Coach will support overall teacher		
effectiveness in delivering high-quality instruction to		
aid student achievement. This role is supplemental		
in providing to teachers in the implementation of		
engaging and equitable lessons based on TN		
academic standards.		
Educational Assistant will provide instructional		
support to students in English Language Arts and		
Math Contents. This supplemental support has		
proven to help increase student achievement by		
giving students the extra support they need to be		
successful.		
Interventionists will also support students'		
academic and growth goals by creating and		
implementing targeted, personalized learning paths		
for each student. Interventionists use diagnostic		
and benchmark data to identify students' deficit		
areas and close learning gaps that contribute to		
ELA and Math deficiencies.		
Desktop computers and printers will be utilized to		
support academic goals by providing additional		
opportunities for stakeholders to support school		
initiatives. Devices will ensure equity for all		
students and allow for individualized support.		
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	Family Engagement Specialists support the MBA mission by building authentic partnerships with families and communities through trust, transparency, and capacity building. They are vital in the process of supporting families of students that are enrolled at MBA. The family engagement specialists are responsible for directing programming and providing opportunities for engaging our families in the learning process. As this work continues, the family engagement specialists will ensure that equitable environments exist where every child receives the education they deserve. Other duties include coordinating parent education services and ensuring they are of high quality. The specialists also provide technical assistance and counseling to teachers and home visitors of family. They are responsible for ensuring the academic programs meet the goals and objectives laid out with the family, as well as serve as a liaison between the student, home, school, and the family, when providing information.				
 [S 3.2] Professional Development MBA Middle will provide ongoing, high-quality professional development at the District level and school site for school leaders, teachers, and other instructional staff to focus on changing instructional practices that result in improved student attendance and behavior positively impacting student achievement. The professional development focuses on classroom/behavior management and social-emotional learning to improve student behavior and attendance. Benchmark Indicator Student discipline and attendance reports 20-day reporting cycle will be used to measure the impact of changed practices as a result of professional development. Fidelity checks of student data entry will be conducted during the 20-day reporting cycle to 	 [A 3.2.1] Safe Climate Training MBA Teachers and students work together to help foster a safe climate with the assistance and expertise of trained and licensed personnel. 1. We have participated in sessions with Facing History and Ourselves to discuss identity development and social justice training for teachers and students. 2. Teachers completed training through the Jason Foundation to learn strategies to identify, support, and report students who may be suicidal. 3. Cherokee Health provides social-emotional learning training for teachers and students. Additionally, Cherokee provides support for Covid-19 needs, physical safety, and emotional health. 	Tamatha Smith - Principal, Beverly Stewart -Assistant Principal, Patricia Ruiz - Director of Latino Relations, Mr. John Manuel - Director of Safety	05/16/2024	Title I ESSER 3.0 TISA	

 monitor the incidents of data entry errors and erroneous reporting. Quarterly Reports will be shared district-wide. Monitor the number of student referrals to the reset room and ISS quarterly and/or prior to the professional development session Monitor behavior plans per semester to determine the implementation and effectiveness of the strategies and resources shared during PD 	 4. Participation in anti-bullying week shows support for students to identify and prevent such behaviors, both in person and on the computer. 5. Counselors provide sessions within classes to discuss topics such as careers and college, bullying and cyberbullying, prevention and awareness, abuse reporting, self-esteem and identity, transition to high school, and anger management. They also provide individual counseling sessions. 6. Secure materials, supplies, equipment, support (human capital), professional development, and field trips. 	
	 Funding Sources: Title 1, ESSER 3, and TISA funds will be used to supplement * Math Teachers plan and present lessons to facilitate students' understanding and application of mathematical concepts and help students explore and understand important concepts in science, including problem-solving, and how to gather evidence to support ideas or decisions. This position reduces the class size to provide remediation for lower achieving students and address learning loss due to COVID. * Science Teachers support Math goals by incorporating mathematical concepts and reasoning strategies that supplement core Mathematics instruction. Teachers provide high-quality mathematical resources and rich academic vocabulary that will build students' conceptual understanding and procedural fluency. * SPED Teachers will assess students' skills and determine their educational needs. This teacher adapts general lessons to meet students' individual needs. SPED teachers develop Individualized 	

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and school administrators in the implementation of
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(EasyCBM), intervention diagnostics (iReady), etc.
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Educational Assistant will provide instructional	
support to (9-12) students in English Language	
Arts and Math Contents. This supplemental support	

	has proven to help increase student achievement by giving students the extra support they need to be successful. Desktop computers and printers will be utilized to support academic goals by providing additional opportunities for stakeholders to support school initiatives. Devices will ensure equity for all students and allow for individualized support. Building Testing Coordinators oversees the school's testing/assessment programs, as well as ensures that all applicable test administration guidelines and legal requirements are met. The BTC establishes integrity and quality of each testing environment so that it is safe, secure and conducive to a valid testing experience for each student. The BTC trains staff on ethical test standards and security practices. The BTC schedules and monitors ongoing benchmark, diagnostic, and other formative assessments to track student mastery across contents. The BTC is responsible for ensuring that all assessments administered during the year mirror the requirements that are enforced during the end-of-year state testing.				
 [S 3.3] Parent, Family, and Community Engagement Promote effective parent, family, and community engagement activities and resources that support safe schools which will improve student attendance and behavior. Benchmark Indicator Review 20-day student attendance reports at the end of each semester to determine the impact after engagement events. At the end of each semester, review the attendance and discipline 20 day report for schools that have a trained parent ambassador to determine the impact on their attendance rates. 	 [A 3.3.1] Parent, Family, and Community Engagement Family Engagement is essential for a safe and healthy school environment to provide support for student success. MBA Middle will work with families to ensure they provide insight into programs and activities, academics, and policies and procedures. 1. Parents and community members will be involved in the school plan, serve on the MBA Board, and provide insight to teachers during family meetings; this year held virtually in October. 2. Parents/guardians are encouraged to attend all academic and extracurricular activities with their 	Tamatha Smith - Principal, Beverly Stewart - Assistant Principal, Patricia Ruiz - Director of Latino Relations	05/17/2024	ESSER 3.0 Title I TISA	

	children. Orientations are recorded and placed on		
Evidence of parent participation in decisions	the website for future viewing.		
relating to the education of their children and	and website for fatale froming.		
collaboration efforts on district level topics through	3. Community members provide resources,		
monthly parent surveys.	support, and activities to enhance the student		
montiny parent surveys.	learning environment, including Clean Memphis,		
Conduct a semi-annual adopter surveys to monitor	Facing History, Memphis Music Initiative, BanCorp		
their impact on students' success by way of their	South, Jr. Achievement, Super Low, TVA, and For		
contributions of resources and time.	the Kingdom.		
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	4. Secure materials, supplies, equipment, support		
	(human capital), professional development, and		
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